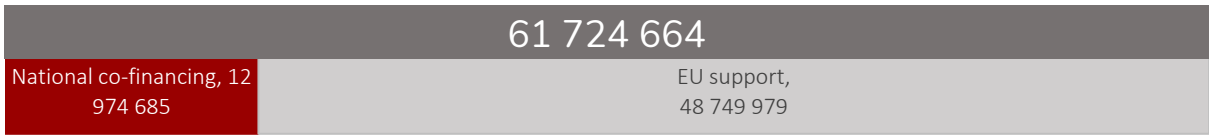


# EX-POST EVALUATION OF INTERNAL SECURITY FUND 2014-2020

Internal Security Fund – a high level of security in the union<sup>1, 2</sup>

## Total volume of the fund in euros

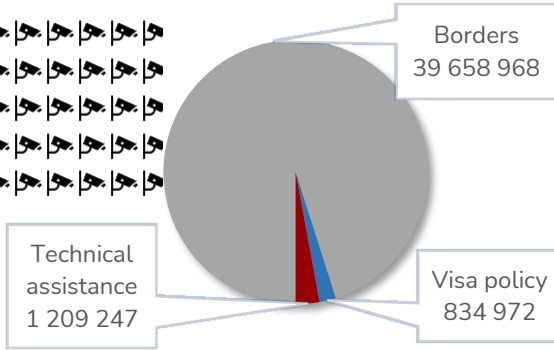


## DISTRIBUTION OF FUNDING BETWEEN FINANCIAL INSTRUMENTS IN EUROS

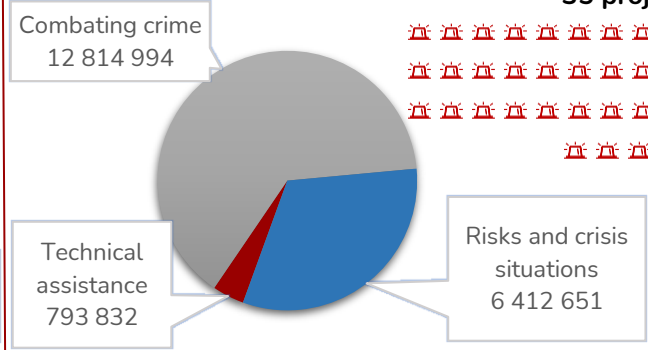
**FINANCIAL INSTRUMENT FOR EXTERNAL BORDERS AND VISAS<sup>1</sup>**  
41 703 187

**FINANCIAL INSTRUMENT FOR POLICE COOPERATION, CRIME PREVENTION, AND CRISIS MANAGEMENT<sup>2</sup>**  
20 021 477

52 projects



35 projects

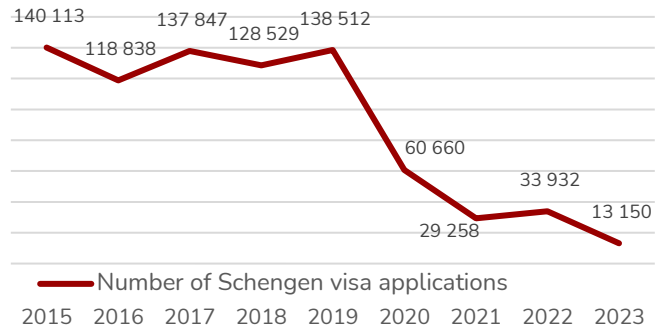


**VISA POLICY<sup>1</sup>** – to facilitate legal travelling, provide high-quality service to visa applicants, ensure equal treatment for third-country citizens, and combat illegal immigration

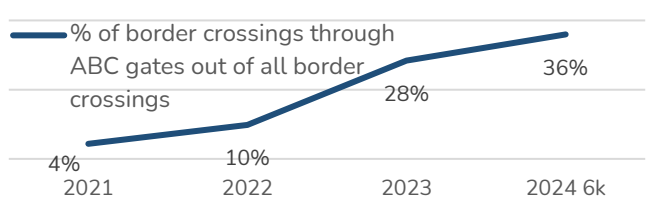
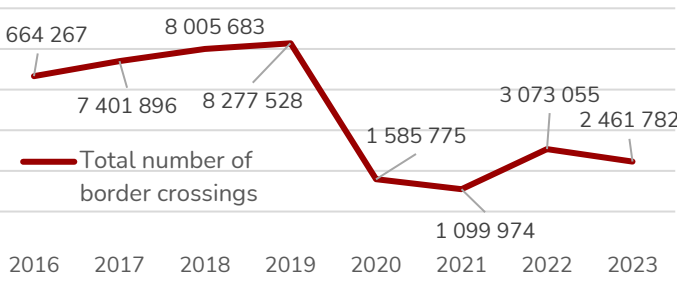
### ACTIVITIES AND RESULTS

- Developments in the visa registry and visa coordination system
- Fingerprint scanners and computers for visa processors
- Training visa processors  
**303 participations**

- Faster visa processing
- Faster and more accurate control for visa issuance
- Improved cooperation within and between institutions
- Unified practices in visa issuance



**BORDERS<sup>1</sup>** - to support integrated border management with the aim of ensuring uniform and high-level control, as well as smooth crossing of external borders



### ACTIVITIES AND RESULTS

- IT-developments (Schengen Information System, Entry-Exit, European Travel Information System, etc.)
- Equipment, automated border control gates, surveillance devices, vehicles  
**2586 units**
- Training border guard and control staff  
**1558 participations**

- Faster detection of border incidents
- Faster response capability to border incidents
- Faster border crossing
- More efficient operations in border guarding, border control, and migration management

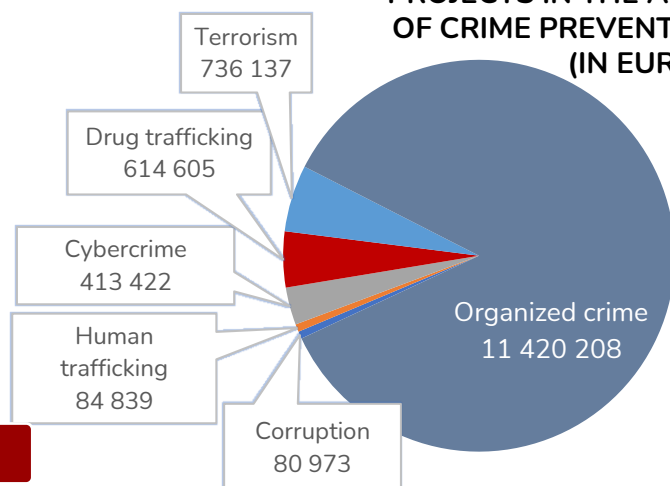
**COMBATING CRIME<sup>2</sup>** - prevention of cross-border, serious, and organized crime, as well as strengthening cooperation between institutions

**RISKS AND CRISIS SITUATIONS<sup>2</sup>** - enhancing the capacity for managing security risks and crisis response, as well as protecting critical infrastructure

### ACTIVITIES AND RESULTS

- Acquisition of equipment, vehicles and software
- Development of information systems and data management
- Development of surveillance systems
- Expansion of the operational radio communication network area
- Creation and development of CBRN capability
- Acquisition of bomb suits and bomb robots
- Development of drug tester
- Trainings, human trafficking awareness campaign

### FINANCIAL VALUE OF PROJECTS IN THE AREA OF CRIME PREVENTION (IN EUROS)



 Increased capacity to combat crime and manage crises

### FUND EVALUATION CRITERIA

Impact **Quantitative assessment is not possible**

Effectiveness ✓

Efficiency ✓

Sustainability ✓

Relevance ✓

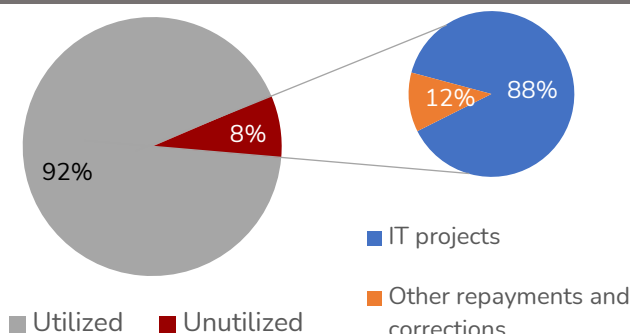
EU added value ✓

Coherence and mutual complementarity ✓

### EU SUPPORT ALLOCATED TO PROJECTS BUT NOT UTILIZED

#### REASONS

- ✗ European-level IT developments for border management were not completed on time
- ✗ Obstacles in public procurements
- ✗ Cross-use restrictions
- ✗ Effectiveness of project management



### RECOMMENDATIONS

- 💡 The European Commission and the Responsible Authority should clarify the system for measuring outputs, outcomes, and impacts. Accordingly, a complete data collection system should be designed, including a national program in order to improve the possibilities for assessing the fund's effectiveness and impact.
- 💡 Beneficiaries and the Responsible Authority should, with a view to enhancing management efficiency, review and strengthen preventive measures to mitigate the potential risk of information loss associated with staff turnover.
- 💡 During the project planning phase, beneficiaries should take into greater account the planned working time allocated for project management.
- 💡 The European Commission should allow greater cross-use of equipment and software acquired under the fund. This is particularly important for a small country like Estonia, where equipment used solely for a single purpose (e.g., visa processing) tends to be underloaded.

### REGULATIONS ON FINANCIAL INSTRUMENTS

<sup>1</sup> Regulation (EU) No 515/2014 of the European Parliament and of the Council of 16 April 2014 establishing, as part of the Internal Security Fund, the instrument for financial support for external borders and visa and repealing Decision No 574/2007/EC

<sup>2</sup> Regulation (EU) No 513/2014 of the European Parliament and of the Council of 16 April 2014 establishing, as part of the Internal Security Fund, the instrument for financial support for police cooperation, preventing and combating crime, and crisis management and repealing Council Decision 2007/125/JHA